## Message

From: Charmley, William [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=FB1828FB00AF42FFB68B9E0A71626D95-CHARMLEY, WILLIAM] 12/16/2016 12:39:56 PM Sent: Viera, John (J.J.) [jviera@ford.com] To: Subject: RE: National Program John - that sounds good, my conflict this morning is from 10 am on. I will call you at your desk number unless you have an alternative phone you want me to call. thanks Bill ----Original Message----From: Viera, John (J.J.) [mailto:jviera@ford.com] Sent: Friday, December 16, 2016 7:39 AM To: Charmley, William <charmley.william@epa.gov> Subject: RE: National Program Yes, would like to discuss that Bill. Looks like I will likely be available at 9 am. Shall we shoot for 9 am? John J. Viera Director, Sustainability & Vehicle Environmental Matters Ford Motor Company Phone: 313-32-36976 Cell: 313-805-3219 jviera@ford.com ----Original Message---From: Charmley, William [mailto:charmley.william@epa.gov] Sent: Friday, December 16, 2016 7:14 AM To: Viera, John (J.J.) Subject: FW: National Program John -One item we should cover this morning is your views on this suggestion from Honda for a Ford/Honda/ARB/EPA-OTAQ meeting the week of the Detroit Auto Show. **Thanks** Bill ----Original Message----From: Robert\_Bienenfeld@ahm.honda.com [mailto:Robert\_Bienenfeld@ahm.honda.com] Sent: Friday, December 09, 2016 3:13 PM To: Nichols, Mary D. @ARB <mary.nichols@arb.ca.gov> Cc: Ayala, Alberto@ARB <Alberto.Ayala@arb.ca.gov>; Charmley, William <charmley.william@epa.gov>; Edward\_Cohen@hna.honda.com; Grundler, Christopher <grundler.christopher@epa.gov>; Viera John J. <jviera@ford.com>; McCarthy, Mike@ARB <michael.mccarthy@arb.ca.gov>; Corey, Richard@ARB richard.corey@arb.ca.gov>; Simon, Karl <Simon.Karl@epa.gov>; Cliff, Steve@ARB <Steve.Cliff@arb.ca.gov> Subject: Re: National Program Tuesday (1/10) afternoon? Wednesday (1/11) morning? Honda has an office one block away from Cobo Hall and we can probably host. ...rjb Robert Bienenfeld American Honda Motor Co., Inc. Mobile +1 310-948-2569 On Dec 9, 2016, at 12:06 PM, Nichols, Mary D. @ARB <mary.nichols@arb.ca.gov> wrote: Yes and yes, I agree. Sent from my iPhone

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> On Dec 9, 2016, at 11:44 AM, "Robert_Bienenfeld@ahm.honda.com"
<Robert_Bienenfeld@ahm.honda.com> wrote:
> Mary:
> Rumor has it that you are planning to attend the Detroit Auto Show.
> Any chance for a follow-up discussion? I realize things look pretty
but
> I am an optimist, and maybe good things can be forged at times like
these.
> ...rjb
> Robert Bienenfeld
> AVP, Environment & Energy Strategy
> American Honda Motor Co., Inc.
  +1 (310) 948-2569 (mobile)
> +1 (310) 783-3056 (office)
           "Nichols, Mary D. @ARB" <mary.nichols@arb.ca.gov>
"Robert_Bienenfeld@ahm.honda.com"
  From:
>
  To:
               <Robert_Bienenfeld@ahm.honda.com>
           Grundler Chris <grundler.christopher@epa.gov>, "Viera John J." <jviera@ford.com>, "Edward_Cohen@hna.honda.com"
>
  Cc:
               <Edward_Cohen@hna.honda.com>, "Corey, Richard@ARB"
<richard.corey@arb.ca.gov>, "Ayala, Alberto@ARB"
<Alberto.Ayala@arb.ca.gov>, "Simon Karl J."
              <simon.karl@epa.gov>, Charmley Bill <charmley.william@epa.gov>,
"Cliff, Steve@ARB" <Steve.Cliff@arb.ca.gov>, "McCarthy,
Mike@ARB" <michael.mccarthy@arb.ca.gov>
11/11/2016 11:58 AM
  Date:
  Subject:
                 Re: National Program
> Dear Robert,
> In light of Tuesday's earthquake in national leadership and
> direction, compounded by what I can only call an outrageous backdoor
> reversal of industry's long term insistence that California's ZEV
> mandate not be part of the national GHG/fuel economy program, I can't
> see going ahead with next Friday's meeting.
> As you know, in times of upheaval, personal relationships are more
> important than ever. I value the dialogue you and I have had over many
> years, and I don't intend to punish you and John for something I very
much
> doubt you are responsible for. But the fact is we need some time to
> regroup in light of the threat to slow down or derail the MTR.
> I doubt this issue is at the top of the President-elect's to-do list,
> and
Т
> am not ready to assume the worst, but wild uncertainty--exacerbated by
> stuff like Mitch's unfortunate letter--does not create an environment
> conducive to creative problem solving.
>
  Best personal regards,
>
  Mary
>
>
> Sent from my iPhone
>> On Nov 11, 2016, at 5:30 AM, "Robert_Bienenfeld@ahm.honda.com"
> <Robert_Bienenfeld@ahm.honda.com> wrote:
>>
>>
>> Mary, Chris:
>> I just spent Wednesday at EPA in Ann Arbor, and Thursday at NHTSA in DC.
>> There is a lot of uncertainty, right now.
>> John Viera and I have talked about this and we very much want to keep
our
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>> next meeting, scheduled for Friday, Nov 18th, 10am-12pm. We will
>> host
> Mary
>> and John Viera at Honda in Torrance, and the others will tie in by
video.
>> It seems to me that our discussions are just as important as ever,
>> but
> with
>> different partners than we expected.
>> The Alliance has just sent a provocative letter to the Trump
>> transition team. However, we need to engage cooler heads who can keep >> their eyes focused on our long-term, global goals. The auto industry
>> has an
> interest
>> in the stability of regulations, in national programs, and in the
>> continuity of our investments.
>>
>> John and I are in alignment about our optimism for the potential of
these
>> discussions and we hope you feel the same way.
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>>
>> Regards,
>>
>> ...rjb
>> Robert Bienenfeld
>> American Honda Motor Co., Inc.
>> Mobile +1 310-948-2569
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>
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